



REPORT OF THE BOARD OF ADMINISTRATORS

FOR THE FINANCIAL YEAR 2016

Name of the issuing entity:	VRANCART S.A.
Registered office:	Adjud, 17 Ec. Teodoroiu Street, Vrancea
Tel./fax no.:	0237-640.800/0237-641.720
Tax Identification Number:	1454846
Registered with the Trade Registry under no.:	J39/239/1991
Subscribed and paid-in share capital:	103.168.355 lei
The regulated market onto which the securities issued are traded:	The Bucharest Stock Exchange

CONTENTS

1. ANALYSIS OF THE ACTIVITY OF „VRANCART” S.A.	3
1.1.1. General information	3
1.1.2. Evaluation of the Company’s technical level.....	4
1.1.3. Evaluation of the technical and material supply activity	5
1.1.4. Evaluation of the sales activity.....	5
<i>Evolution of delivered production</i>	6
<i>The state of competition</i>	6
<i>Market share evolution</i>	7
1.1.5. Evaluation of the aspects related to the Company’s employees/ personnel.....	9
1.1.6. Evaluation of the aspects related to the impact of the issuer’s main activity onto the environment.....	10
1.1.7. Evaluation of the research and development activity.....	12
1.1.8. Evaluation of the company’s activity on risk management	12
1.1.9. Prospects for the Company’s business	14
1.1.10. Operating authorisations and certifications.....	14
2. THE COMPANY’S TANGIBLE ASSETS	15
2.1. Specification of the emplacement and of the characteristics of the main production capacities owned by the Company.....	15
2.2. Description and analysis of the wearing degree of the Company’s assets.....	15
2.3. Specification of the potential problems related to the right of ownership on the Company’s tangible assets.....	16
3. THE MARKET OF THE SECURITIES ISSUED BY THE COMPANY	16
3.1. Specification of the markets in Romania and in other countries where the securities issued by the Company are traded.....	16
3.2. Description of the Company’s policy on dividends.....	16
3.3. Description of any activities of the trade company for the redemption of its own shares	16
3.4. If the trade company has any branches, specification of the number and the nominal value of the shares issued by the parent-company held by the branches	17
3.5. If the trade company issued any bonds and/ or other debt securities, presentation of the modality in which the trade company pays its obligations to the holders of such securities.....	17
4. THE COMPANY’S MANAGEMENT	17
4.1. The company’s administrators	17
4.2. The company’s executive management	18
4.3. Potential disputes or administrative procedures.....	18
5. CORPORATE GOVERNANCE	18
5.1. The compliance with the Code of Corporate Governance (CGC) of the Bucharest Stock Exchange	18
5.2. The company’s management.....	19
5.3. Respecting the shareholders’ rights.....	20
5.4. Communication transparency.....	20
5.5. Financial reporting	21
5.6. Internal control and risk management.....	21
5.7. Conflict of interests and transactions with stakeholders	21
5.8. The corporate information regime.....	22
5.9. Social responsibility	22

6. THE FINANCIAL AND ACCOUNTING STATEMENTS	22
6.1. The individual statement of financial position in the past 3 years	23
6.2. Individual statement of comprehensive income for the past 3 years	24
6.3. Individual statement of cash flows for the past 3 years	25
7.	26
MAJOR EVENTS OCCURRED AFTER THE FINANCIAL YEAR END	26

1. ANALYSIS OF THE ACTIVITY OF „VRANCART” S.A.

1.1.1. General information

„VRANCART” was established under Law no. 15/1990 in 1991, as a joint-stock company with juridical personality.

General presentation

Trade company name	„VRANCART”
Type of company	Joint-stock company
Address	17 Ecaterina Teodoroiu Street, Adjud, Vrancea County, 625100
Telephone / Fax no.:	0237.640.800 / 0237.641.720
Registered with the Trade Registry under no.:	J39/239/1991
Tax code	1454846
Tax Identification Number	RO1454846
Share capital	103.168.355 lei
The nominal value of shares	0,10 lei/share
Number of shares	1.031.683.547

The company has its registered office in Adjud and also has working points opened in the following localities: Bucharest, Iași, Focșani, Ploiești, Botoșani, Sibiu, Constanța, Arad, Brașov, Pitești, Timișoara, Bacău, Cluj, Craiova, Baia Mare, Târgu Mures and Călimănești.

The main object of activity of „VRANCART” (NACE code 1721) is represented by the manufacturing and trading of the following products:

- single-faced corrugated cardboard, double-faced corrugated cardboard, double-double faced corrugated cardboard with B, C, B+C, E+C flutes, corrugated cardboard with micro-flutes;
- corrugated cardboard packaging (boxes) of various sizes, die-cut and printed;
- paperboards in various assortments;
- tissue papers in various assortments;
- paper strips for the manufacturing of paper cores;
- paper cores.

Besides the production activities resulting in the products mentioned above, VRANCART also performs activities to support its main activities (supporting activities): the production of utilities (industrial water, treated water for thermal boilers, process steam, waste water clarifying), mechanical maintenance, electric and automation activities, predictive maintenance of the technological machines, quality control, transports (to the company’s working points and to customers) and others.

General evaluation items:

a) gross book result	22.371 thousand lei
b) turnover	227.104 thousand lei
c) export	37.464 thousand lei
d) operating costs	210.464 thousand lei
e) % of the market held	

2016	Tissue papers	- 12%
	Paperboards	- 27%
	Corrugated cardboard	- 13%

f) liquid funds at the year end **24.288 thousand lei**

1.1.2. Evaluation of the Company's technical level

The main production activities of „VRANCART” are organised by three different lines of business managed based on their own budgets, component parts of the general budget of the company, that manufacture products for three different markets, namely:

- the paperboards market;
- the corrugated cardboard and corrugated cardboard packaging market;
- the tissue paper market.

The evolution of VRANCART's production on these markets in the past 3 years is presented in the table below:

Profit centre	MU	2016	2015	2014
Paperboards mill	to	79.760	74.437	66.641
Corrugated cardboard and packaging mill	to	47.883	39.894	38.303
Tissue paper mill	to	19.289	18.576	19.944

The share of each category of products in the total turnover of the Company in the past 3 years is presented in the table below:

Profit centre	MU	2016	2015	2014
Paperboards mill	%	21%	27%	24%
Corrugated cardboard and packaging mill	%	54%	48%	48%
Tissue paper mill	%	21%	24%	25%
Other activities	%	4%	1%	3%

Out of the total production of paperboards, 65% in 2016 (52% in 2015 and 59% in 2014) is used for our own production of corrugated cardboard, and the remaining amount is intended for sale to other corrugated cardboard manufacturers, especially outside the country.

The investments made in 2016, by groups of fixed assets were as follows:

Investments made	Amount (Lei)
Buildings and building improvements	9.306.682
Technological equipment	28.843.950
Apparatus and working installations	1.235.279
Means of transport and other fixed assets	4.965.508
TOTAL	44.351.419

1.1.3. Evaluation of the technical and material supply activity

The main raw material of the paper mills of „VRANCART” is waste paper.

From the analysis of the production costs structure, it can be observed that the share of expenses related to waste paper in 2016 was of approximately 40%, which required giving a particular attention to this activity sector.

In 2016, we purchased 123.565 tons of waste paper, out of which class II (cardboard): 98.374 tons, class III (white printed paper): 24.988 tons and pre-consumption “tetrapack” waste paper: 203 tons. Out of the amount of waste paper purchased, 75.609 tons was purchased through our own collection centres, 23% more than during the previous year.

The evolution of waste paper collection through our own collection centres and at the company’s headquarters, in the past 3 years, is presented below:

Waste paper purchase	MU	2016	2015	2014
Purchase through the collection centres	to	75.609	61.545	61.757
	% out of the total amount purchased	61%	53%	60%
Direct purchase (in Adjud)	to	47.956	54.356	41.253
	% out of the total amount purchased	39%	47%	40%
Total purchases	to	123.565	115.901	103.010
	%	100%	100%	100%

1.1.4. Evaluation of the sales activity

The evolution of delivery of the products of „VRANCART” by each market segment in the past 3 years is presented in the table below:

Profit centre	MU	2016	2015	2014
Paperboards mill	to	28.990	34.333	28.966
Corrugated cardboard and packaging mill	to	47.656	39.758	38.353
Tissue paper mill	to	19.070	18.688	19.785

The state of competition

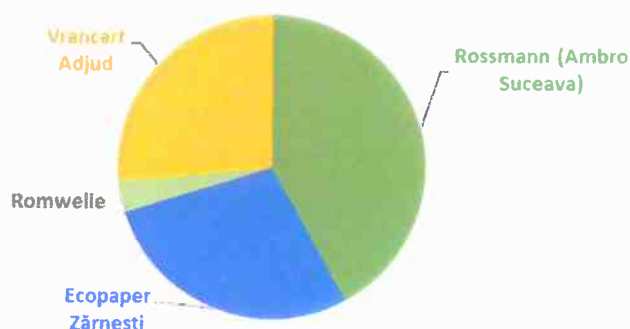
In each market segment, there are several manufacturers of products similar to those produced by „VRANCART”.

On the paperboards market in Romania there were four competitors in 2016. The production capacities of the paper production plants and the main characteristics defining them, by producers, are as follows:

Producer	Annual production capacity (to/year)	The maximum working speed of the machine (m/min)	The working width of the machine (mm)
Ambro Suceava – Rossmann Group	150.000	600	5000
Ecopaper Zărnești	100.000	400	4400
Vrancart Adjud	85.000	400	4600
Romwelle	70.000	300	4200
Total	405.000	-	-

All of the four mills use corrugated cardboard waste (waste paper) as raw material for the production of paper, except for Romwelle, that also uses cellulose as raw material, and the products obtained are similar from the point of view of their characteristics and quality and only their name differs from one manufacturer to another.

THE PAPERBOARDS MARKET IN 2016

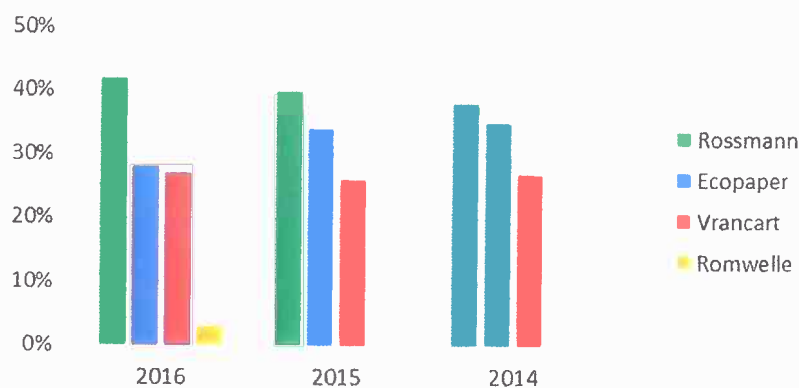


Most of the paper producers also hold corrugated cardboard and corrugated cardboard packaging mills, so that most of their own paper production is intended for their own consumption.

Market share evolution for paperboards

Producers	2016	2015	2014
Ambro Suceava (Rossmann Group)	42%	40%	38%
Ecopaper Zărnești	28%	34%	35%
Vrancart Adjud	27%	26%	27%
Romwelle D.T.Severin	3%	-	-
Total	100%	100%	100%

Source: ROMPAP, Informative bulletins



On the corrugated cardboard and corrugated cardboard packaging market, in 2016 there were 10 competitors, out of which 2 have two mills each (Rossmann and Rondocarton).

The corrugated cardboard market is a **regional market** due to the high shipping costs for long distances. It is a **highly competitive** market, and in Romania **the orientation of consumers is towards products with low prices and average quality**.

The total production capacity of the 12 corrugated cardboard mills that reported data to ARFCO (the Romanian Association of Corrugated Cardboard Producers) amounts to 723 thousand tons per year. The consumption in 2016 was of 367 thousand tons, that is 51% of the total production capacity. In 2016, corrugated cardboard packaging consumption recorded a 16% increase from the previous year and there is still an increasing trend in this segment.

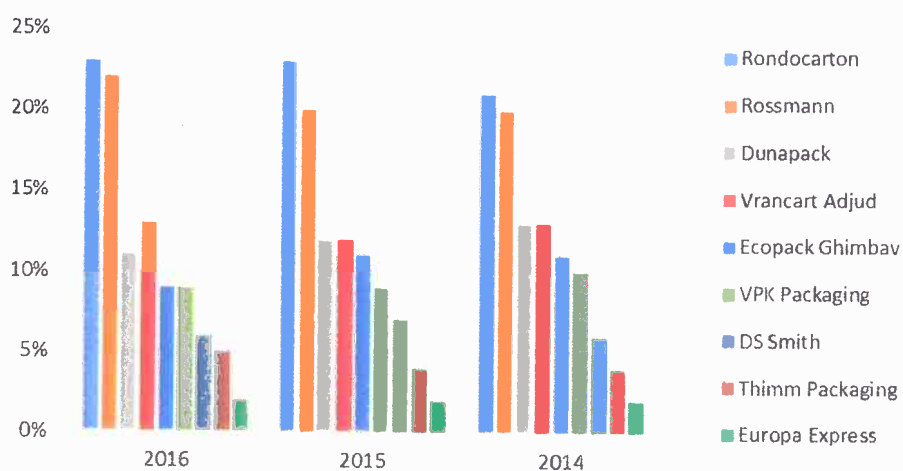
Corrugated cardboard producers in 2016 in Romania

No.	Producer's name	Amount delivered in 2016 (to)	Production capacity (to/year)	Degree of covering of the capacity (%)	Boxes out of the total amount delivered (to)	Share of boxes out of the total amount (%)
1	Rondocarton (with 2 mills)	85.497	160.000	53%	64.091	75%
2	Rossmann (with 2 mills)	78.935	120.000	66%	71.425	90%
3	Vrancart Adjud	47.659	68.000	70%	6.379	13%
4	Dunapack Sf Gheorghe	40.405	80.000	51%	25.033	62%
5	Ecopack Ghimbav	34.131	80.000	43%	27.523	81%
6	VPK Salonta	33.822	60.000	56%	21.708	64%
7	DS Smith Timișoara	22.721	60.000	38%	22.721	100%
8	Thimm Sura Mica	17.849	25.000	71%	15.551	87%
9	Europa Expres Iași	6.037	40.000	15%	6.037	100%
10	Vilcart Călimanești	company in bankruptcy				
TOTAL		367.056	723.000	51%	260.468	71%

Share market evolution for corrugated cardboard and corrugated cardboard packaging

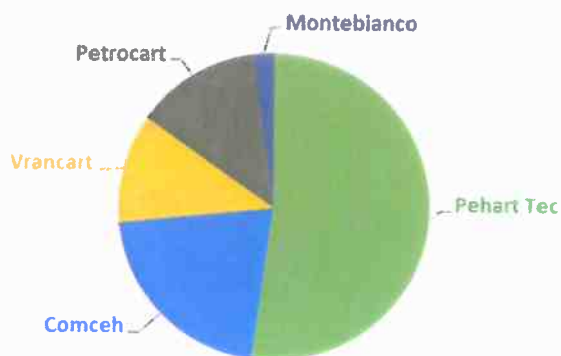
Producers	2016	2015	2014
Rondocarton	23%	23%	21%
Rossmann Groupe	22%	20%	20%
Vrancart Adjud	13%	12%	13%
Dunapack Sf. Gheorghe	11%	12%	13%
Ecopack Ghimbav	9%	11%	11%
VPK Packaging	9%	9%	10%
SCA Timișoara (DS Smith)	6%	7%	6%
Thimm Packaging	5%	4%	4%
Europa Express	2%	2%	2%
Total	100%	100%	100%

Source: ROMPAP, Informative bulletins



On the tissue paper market, with a market share of 12% in 2016 (taking into account only the domestic production), „VRANCART” remains one of the major tissue paper manufacturers in Romania.

THE TISSUE PAPER MARKET IN 2016

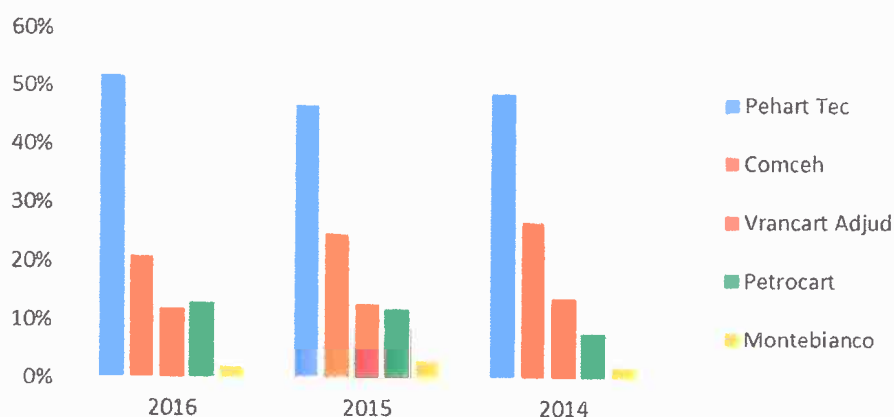


„VRANCART” recorded a reduction of its market share in 2016 compared to 2015, due to the internal production increase by 16%, with the start-up in Romania of a new production capacity for the cellulose products range, at Pehart Tec Petrești, and with the reaching of the parameters by the paper machine at Petrocart, that was started-up in 2015.

Unlike its competitors, Vrancart produces tissue paper only from waste paper, being the largest producer on the market and low amounts are also produced by Comceh Călărași and Petrocart Piatra Neamț.

Share market evolution for tissue paper

Producers	2016	2015	2014
Pehart Tec Petrești	52%	47%	49%
Comceh Călărași	21%	25%	27%
Petrocart Piatra Neamț	13%	12%	8%
Vrancart Adjud	12%	13%	14%
Montebianco Targoviște	2%	3%	2%
Total	100%	100%	100%



1.1.5. Evaluation of the aspects related to the Company's employees/ personnel

a) Specification of the number and level of training of the trade company's employees, as well as of the degree of unionization of the labour force;

The average number of employees in 2016 was 939 employees, out of which:

- 152 higher education graduates
- 385 high school graduates
- 278 vocational schools graduates
- 124 middle school graduates

Out of the total number of employees, 280 are trade union members (there is only one union within the company).

The labour force fluctuation index during 2016 was 15% (the number of employees that left the company/ average number of personnel x100).

b) Description of the relationships between the managers and the employees, as well as of any conflicting elements characterizing these relationships.

There were no conflicting relationships between the company's management and the employees.

1.1.6. Evaluation of the aspects related to the impact of the issuer's main activity onto the environment

Summarized description of the impact of the issuer's main activities onto the environment as well as of any existing or foreseen litigations in relation to the violation of the environmental protection laws.

VRANCART S.A. has implemented an integrated quality-environment-health management and labour security system according to ISO 9001/2008; ISO 14001/2004 and OHSAS 18001/2007, certified by Lloyd's Register England, Bucharest Agency.

The impact of the company's activity onto the environment is being constantly monitored through the implementation of the Environmental Management System and implicitly through the compliance with the laws in force and the **INTEGRATED ENVIRONMENT AUTHORISATION no. 1/18.03.2015**. The activity of Vrancart S.A. was re-authorised in terms of environmental protection on 18.03.2015 and the authorisation is valid until March 18th, 2025, unless any changes occur in relation to the conditions underlying the issuance of the authorisation. In the event of any changes of these conditions (e.g. production capacity increases), in accordance with the legislation in force, the reviewing of the integrated environmental authorisation must shall be requested.

ENVIRONMENTAL FACTOR: AIR

The following result from the activity of VRANCART S.A.:

- hot air emissions (after the moist air from drying paper goes through absorption hoods) that are evacuated through exhaust chimneys at high altitude.
- emissions from the combustion gases from the process steam generating boiler (CTAT), from 3 process steam generators and a plant for the co-incineration of production wastes, that are evacuated through chimneys at high altitude.
- emissions resulting from the manufacturing processes – spread dust emissions due to the handling of auxiliary solid materials and the converting of tissue paper.
- noise resulting from the operation of the burning and production plants.

On 12.06.2014, the greenhouse gas emissions authorisation no. 126/05.03.2013 for the period between 2013 and 2020 was revised.

According to the requirements of the Integrated Environment Authorisation, we carried out the following:

- determinations for the ambient environment were carried out by the Vrancea Directorate of Public Health
- determinations of the noise level at the limit of the location were carried out by SC Laboratoarele Tonnie SRL Poiești (laboratory accredited according to ISO 17025).

The results proved that the values measured are below the maximum values allowed, as established by the applicable legislation in the field.

Measurements for the pollutants generated by the fixed sources were performed in 2016, according to the Integrated Environment Authorisation, with S.C. EnEco Consulting S.R.L. (a laboratory accredited according to ISO 17025); the results were below the maximum limits allowed, imposed by the abovementioned authorisation.

We believe that VRANCART's activity has an insignificant **impact onto the air environmental factor**, and the level of emissions to the air falls under the provisions of:

- the Government Decision no. 1218/2006 as completed by the Government Decision no. 1/2012 and the Government Decision no. 355/2007 for the establishing of the minimum

labour health and security requirements for the provision of the workers' protection against the risks related to the presence of chemical substances.

- the Government Decision no. 493/2006 on the minimum labour health and security requirements related to the workers' exposure to the risks generated by noise
- Order no. 508/2002 and Order no. 933/2002 for microclimate
- Order no. 462/1993 of the Ministry of Waters, Forests and Environmental protection for the approval of the technical conditions related to environmental protection and the Methodological norms on the determination of the emissions of air pollutants produced by stationary sources
- Law no. 104/2011 on air quality
- Law no. 278/2013 on industrial emissions

ENVIRONMENTAL FACTOR: WATER

VRANCART S.A. holds the “**Water Management Permit no. 1/04.02.2008**”, as revised on **04.11.2013**, valid until 04.02.2017. In 2015, it was revised under no. 190/28.07.2015.

The re-authorisation procedure was started in January 2017, according to the legal requirements.

In 2016, the waste water evacuated from the wastewater treatment plant of VRANCART into the Siret river fell within the limits imposed by the Water Management Permit, as revised, according to the current monitoring and the determinations carried out by SC Laboratoarele Tonnie SRL Ploiesti (a laboratory accredited according to ISO 17025).

The “Plan for the Prevention and Control of Accidental Pollution” is revised on a yearly basis according to Order no. 278/1997 of the Minister of Water, Forests and Environmental Protection - the framework methodology for the preparation of the plans for the prevention and control of accidental pollution; this plan is submitted to the Vrancea Water Management System and to the Bacau Water Basin Administration.

ENVIRONMENTAL FACTOR: SOIL

Since one of the sources of soil pollution is represented by the faulty management of waste, within the environmental management system, there were established clear rules to provide the compliance with the legal provisions on waste.

VRANCART S.A. ceased storing manufacturing wastes in its own warehouses on 31.12.2006, according to the Government Decision no. 349/2005. The post-closure monitoring is being performed according to the legislation in force.

The manufacturing wastes and the sludge from the wastewater treatment plant are stored in the temporary waste facility and co-incinerated in our own plant, and the resulting process steam is used at the paperboards manufacturing plant and/ or at the tissue paper manufacturing plant.

The ash resulting from the co-incineration of our own technological wastes is not a hazardous waste. From the start-up of the waste co-incineration boiler in 2008, the resulting ash was deposited in 2 concrete pools, half underground, within the wastewater treatment plant, with a volume of 500 m³ each. The 1st pool was closed in December 2014 and the 2nd pool was finally closed in 2016.

Following the closing of the 2nd pool, the solution for the final removal of the ash in the next period was to build 2 more concrete pools available within the Wastewater Treatment Section, with a total capacity of 27.682 m³ (the decommissioned pool within the biological treatment plant and the emergency pool). The obligation related to the adequate arrangement and the final closing is in accordance with the provisions of Order no. 757/2004.

The decommissioned pool within the biological treatment plant was arranged in 2016 for the storing of ash.

According to the requirements on the protection of soil from the “Integrated Environmental Permit”, in November 2016, Laboratoarele Tonnie S.R.L. (a laboratory accredited according to ISO 17025) made determinations of the concentrations of pollutants. The results showed that the measured values are below the maximum limits allowed.

The Vrancea Environmental Guard, the Vrancea Environmental Protection Agency, the Siret Bacău Water Basin Administration and the Vrancea Water Management System performed controls. The findings were recorded in the control protocols – the quality indicators of wastewater did not exceed the limits imposed through the regulatory deeds, according to the information presented in the **Water environmental factor**, without any violations of the legislation in force.

1.1.7. Evaluation of the research and development activity

In 2016, the main objective of the research and development activity was to find solutions for the effective use of the rejects from the paper manufacturing processes and to study various raw materials and production processes.

For this purpose, Vrancart collaborated with research and development institutions in the European Union for the development of a project called “**Tools for Resource-Efficient use of recycled FIBRE materials**” (**REFFIBRE Project**). This project was filed in November 2013 and its completion was due in November 2016. The project coordinator is Teknologian Tutkimuskeskus (with the acronym VTT) and its partners are Papiertechnische Stiftung (with the acronym PTS), Instituto Tecnológico del Embalaje, Transporte y Logística (with the acronym ITENE), Bumaga BV (with the acronym Bumaga), The Confederation of European Paper Industries (with the acronyms CEPI), Technische Universität Darmstadt, Utzerntorf Paper, Holmen AB, Alucha and Vrancart SA.

Also in 2016, we started the partnership project with the Technical university in Iași (UTI), as the coordinator, and Vrancart S.A. as the business agent benefiting from the transfer of knowledge, with the subject “**Recycled fibre-based food packaging obtained through bio-refining (BIOAMB)**”. The research contract will be performed during the period between September 30th, 2016 – September 30th, 2018 and the Project Manager is Phd. Eng. Univ. Prof. Dan Gavrilescu (from UTI) and the project responsible is Phd. Eng. Roxana Vlase (from Vrancart S.A.).

1.1.8. Evaluation of the company’s activity on risk management

The company’s risk management policies are defined so as to provide the identification and analysis of the risks that the company is facing, to establish the appropriate limits and controls, as well as to monitor the risks and to meet the limits established. The risk management policies and systems are regularly revised to reflect the modifications occurred in the market conditions and in the Company’s activities. Through its management and training standards and procedures, the company aims to develop an orderly and constructive control environment, where all the employees understand their roles and obligations.

The company is exposed to the following risks from using financial instruments:

- credit risk;
- liquidity risk;
- market risk.

Credit risk is the risk that the Company incurs a financial loss following its failure to meet its contractual obligations to its partners. The maximum exposure to the credit risk was:

Book value	December 31st, 2016	December 31st, 2015
Trade receivables and other receivables	40.096.520	43.514.704
Cash and cash equivalents	24.287.793	1.320.375
Restricted cash	8.899.753	10.786.408
Total	73.284.066	55.621.487

The company covers the credit risk through the preparation and implementation of relevant credit policies (e.g. each new customer is analysed on an individual basis from the trustworthiness point of view before being given the standard payment and delivery conditions of the Company; sales limits are established for each separate customer), the customers failing to meet the conditions established by the Company may make transactions with it only after making an advance payment.

Liquidity risk – The company makes sure that it has sufficient cash to cover the operating expenses. The following table shows the residual contractual maturities of the financial liabilities as at the end of the reporting period, including the estimated payments of interest:

December 31st, 2016	Book value	Contractual cash flows	less than 1 year	1 - 5 years	above 5 years
Loans*	76.224.602	78.229.544	42.719.414	35.510.130	-
Trade liabilities and other liabilities	23.871.678	23.871.678	23.871.678	-	-
Total	100.096.280	102.101.222	66.591.092	35.510.130	-

December 31st, 2015	Book value	Contractual cash flows	less than 1 year	1 - 5 years	above 5 years
Loans*	51.328.515	52.734.613	37.077.763	15.656.850	-
Trade liabilities and other liabilities	21.877.216	21.890.240	21.890.240	-	-
Total	73.205.731	74.624.853	58.968.003	15.656.850	-

* Out of the total amount of loans of 76 million lei as at December 31st, 2016 (respectively 51 million lei as at December 31st, 2015), 32% in 2016 (50% in 2015) represent credit lines that are renewed on an annual basis. The company believes that it will be able to renew these facilities during the following period as well.

VRANCART's management considers that it is taking all the measures necessary to support the sustainability and development of the Company's business, under the current conditions, through:

- the constant monitoring of liquidity;
- the performance of short-term forecasts on net liquidity;
- the monitoring of the cash flow input and output (on a daily basis), the evaluation of the effects onto the debtors, of the limited access to financing and of the economic environment in Romania and in the European area.

Market risk. The objective of managing this risk is to maintain the exposures related to the exchange rate, the interest rate and the price of equity instruments within acceptable limits and at the same time to optimize the return on investment.

1.1.9. Prospects for the Company's business

In 2017, the company will continue its development process through the performing of large investments that will lead to the optimization and increase of the production capacity, as well as to the diversification of the product portfolio. Although their performance will require great investment efforts and disturbances of the production flow (for the replacement/ upgrade of equipments), the company expects its results will be at the same level as in the previous year, and during the period between 2019 and 2022 there will be a major increase of turnover and of the estimated profit.

1.1.10. Operating authorisations and certifications

During the previous years, VRANCART" implemented an integrated Quality – Environment – Health and Labour Security system, certified by Lloyd's Register England, Bucharest Branch. The ISO certification takes into account several aspects of the company's business, from environmental protection through personnel protection and security, to the technical availability of the machines and plants involved in the production processes and proves the management's interest for the continuous improvement of the company's environmental situation, health and security.

The certificates are valid for three years, with half-yearly supervision audits, in order to check the compliance with the requirements of the ISO standards.

The certificates for the ISO management systems are valid as follows:

- The Quality Management system in accordance with **ISO 9001/2008: 31.01.2018;**
- The Environmental Management system in accordance with **ISO 14001/2004: 14.09.2018;**
- The Labour Health and Safety Management System in accordance with the requirements of **OHSAS 18001/2007: 22.09.2018.**

Supervision audits were performed in 2016 in order to check the implementation and maintaining of each system. The results proved that the management systems work according to the requirements imposed by the standards chosen as the reference model.

VRANCART S.A. also holds since 2014 a FSC certification for the Chain of Custody Management System for the recovery, processing and delivery of products obtained from recycled materials, mixed and pure according to the FSC-STD-40-004/ FSC-STD-40-007 standards. The certificate was issued by TUV SUD, with a period of validity until October 14th, 2019, with annual supervision.

„VRANCART" operates in accordance with the provisions of:

- the **INTEGRATED ENVIRONMENTAL PERMIT no. 1/18.03.2015.** The activity of Vrancart S.A. was re-authorised on 18.03.2015 with validity period until 18.03.2025.
- the **WATER MANAGEMENT PERMIT no. 1/04.02.2008,** as revised on 04.11.2013, valid until 04.11.2017. It was revised in 2015 under no. 190/28.07.2015.

The general objectives of the ISO and FSC management systems were included in the policies on quality, environment, labour health and security. Specific process objectives were established in order to reach the general objectives.

The ISO and FSC certificates and the related policies are available on the website www.vrancart.ro.

2. THE COMPANY'S TANGIBLE ASSETS

2.1. Specification of the emplacement and of the characteristics of the main production capacities owned by the Company

"Vrancart" SA Adjud is located in Adjud municipality, Vrancea county. The following production capacities operate within the company:

- a) *The corrugated cardboard machine*, with the existing production capacity of 68.000 tons/year;
- b) *The paperboards machine*, with a production capacity of 85.000 tons/year, considering that the machine operates with raw materials consisting of 100% waste paper;
- c) *The tissue paper machine*, with a production capacity of 21.000 tons/year;

The lands, the constructions and the equipment are highlighted at the re-evaluated value and this represents the fair value as at the revaluation date less any amortisation accumulated subsequently and any accumulated impairment losses.

The fair value is based on price quotations from the market, adjusted, if applicable, so as to reflect the differences related to the nature, location or the conditions of that asset, except for the equipment for which the fair value was determined based on the replacement cost.

The re-evaluations are made by specialised assessors, members of ANEVAR (the National Association of Authorised Assessors in Romania). The last re-evaluation of the company's patrimony was made on December 31st, 2013.

The re-evaluations of tangible assets are made with sufficient frequency, so that the book value does not differ to a significant extent from the value that would be determined using the fair value as at the balance sheet date.

2.2. Description and analysis of the wearing degree of the Company's assets

Tangible assets items are amortised from the date when they are available for use or are in operating condition and for the assets built by the company, from the date when the asset is finalised and ready for use.

The amortisation is calculated using the linear method during the estimated useful lifetime of the assets, as follows:

- Buildings 30-60 years
- Equipment 2-16 years
- Means of transport 4-8 years
- Furniture and other tangible assets 4-10 years

The technical condition of the production installations is maintained through the performing of predictive and current maintenance works.

The degree of wear in the records as at 31.12.2016:

(all the values are expressed in thousand lei)

Degree of wear	Re-evaluated cost or value	Amortisation and depreciation	Wear
Buildings and special constructions	42.127	14.849	30%
Equipment and other fixed assets	187.969	110.574	59%

2.3. Specification of the potential problems related to the right of ownership on the Company's tangible assets

A part of the Company's tangible assets are mortgaged or pledged to guarantee the loans granted by banks. The net book value of these pledged or mortgaged assets is 110.991 thousand lei as at 31.12.2016. The net book value of the assets purchased through financial leasing is 3.262 thousand lei as at 31.12.2016.

3. THE MARKET OF THE SECURITIES ISSUED BY THE COMPANY

3.1. Specification of the markets in Romania and in other countries where the securities issued by the Company are traded

The shares of "VRANCART" SA are listed at the Bucharest Stock Exchange, 2nd category, with the indicative VNC, starting from July 15th, 2005.

The shareholding structure as at 31.12.2016 is as follows:

- SIF Banat-Crisana	- 75,06 %
- Legal entities	- 18,78 %
- Natural persons	- 6,16 %

3.2. Description of the Company's policy on dividends

The Company's policy on dividends is established by the Ordinary General Meeting of the Shareholders.

Through the Decision no. 4 of April 28th, 2016, the Ordinary General Meeting of the Shareholders decided to distribute dividends, from the net profit for the financial year ended on December 31st, 2015, in the amount of 13.819.486 lei, respectively a gross amount of a dividend of 0,016 lei/share.

Year	Net profit	Legal reserve	Dividends	Development fund	Loss coverage	Other destinations
2014	18.965.225	1.048.328	2.591.154	3.763.884*	11.325.613	236.246
2015	18.192.955	1.040.991	13.819.486	2.126.210*	-	1.206.268
2016	20.200.395	1.128.560	**	4.502.179*	-	-

* These amounts represent tax facilities that the Company benefited of from the exemption of the tax related to reinvested profit (art.19⁴ of the Tax Code).

** The distribution of the company's profit falls under the competence of the Ordinary General Meeting of the Shareholders and will be established during the meeting to be held on April 26th/27th, 2017.

3.3. Description of any activities of the trade company for the redemption of its own shares

From its establishing, „VRANCART” S.A. Adjud has not purchased or held at any time its own shares.

3.4. If the trade company has any branches, specification of the number and the nominal value of the shares issued by the parent-company held by the branches

On July 17th, 2015, the company completed the process related to the purchase of the shares of Giant Prodimpex Târgu Mureş, approved through the Decision no. 7 of April 30th, 2015 of the Ordinary General Meeting of the Shareholders. Following the purchase, Vrancart holds 100% of the shares of Giant Prodimpex S.R.L.

3.5. If the trade company issued any bonds and/ or other debt securities, presentation of the modality in which the trade company pays its obligations to the holders of such securities

Until December 31st, 2016, the company “VRANCART” S.A. Adjud has not issued any bonds or debt securities.

4. THE COMPANY’S MANAGEMENT

4.1. The company’s administrators

a) Presentation of the list of administrators of the trade company and of the following information for each administrator (surname, name, age, qualification, professional experience, position and the accumulated service)

1. Ciucioi Ionel-Marian, aged 38, economist, Chairman of the Board of Administrators and General Manager for 3 years
2. Avrămoiu Octavian – aged 40, legal adviser, member of the Board of Administrators of „Vrancart”, 1 year
3. Bîlteanu Dragoş George - economist, member of the Board of Administrators of „Vrancart” for 5 years.
4. Drăgoi Bogdan Alexandru – aged 37, economist, interim member of the Board of Administrators of „Vrancart”, 1 year
5. Lakis El Najib – aged 52, economist, member of the Board of Administrators of Vrancart for 3 years

b) any agreement, understanding or family relationship between the administrator in question and another person due to which that person was appointed as administrator
Not applicable.

c) the administrator’s participation in the trade company’s capital

The administrators’ participation in the company’s capital as at la 31.12.2016:

1. Ciucioi Ionel-Marian – 0 shares
2. Bîlteanu Dragoş George - 0 shares
3. Lakis El Najib – 0 shares
4. Drăgoi Bogdan Alexandru – 0 shares
5. Avrămoiu Octavian – 0 shares

d) the list of persons affiliated to the company

The parties are considered affiliated if one of the parties has the possibility to control either directly or indirectly or to influence to a significant extent the other party through ownership or based on some contractual rights, family relationships or relationships of any other kind, as defined by IAS 24 "Submission of information on affiliated parties".

The persons that are part of the Board of Administrators and the Board of Directors, as well as SIF Banat-Crişana, that is the main shareholder, together with the other companies controlled by it, are considered affiliated parties.

4.2. The company's executive management

a) The executive management of "Vrancart" S.A. Adjud as at 31.12.2016 was provided by Ec. Ciucioi Ionel-Marian, as General Manager and Chairman of the Board of Administrators.

b) any agreement, understanding or family relationship between the person in question and another person due to which that person was appointed as a member of the executive management;

- Not applicable.

c) The participation of the company's managing members in the share capital

- None of the managing members of VRANCART hold any shares.

4.3. Potential disputes or administrative procedures

For all the persons presented at points 4.1. and 4.2., specification of the potential disputes or administrative procedures they were involved in, in the past 5 years, related to their activity within the issuing company, as well as those related to the capacity of that person to fulfil its tasks within the issuing company.

- Not applicable.

5. CORPORATE GOVERNANCE

5.1. The compliance with the Code of Corporate Governance (CGC) of the Bucharest Stock Exchange

The Board of Administrators decided on the voluntary conformation with the Code of Corporate Governance (CGC) of the Bucharest Stock Exchange, a decision that was ratified by the General Meeting of the Shareholders of August 10th, 2011 and on this occasion the Corporate Governance Regulation of „VRANCART” S.A. Adjud was approved.

„VRANCART” S.A. Adjud, as an issuer listed at the 2nd category of the Bucharest Stock Exchange, considers the compliance with the corporate governance principles of the Corporate Governance Code of the Bucharest Stock Exchange. The shares of “VRANCART” S.A. are listed and traded starting from 15.07.2005, at the Bucharest Stock Exchange rate, 2nd category, having the symbol VNC.

The activity related to keeping the shareholders' registry was and is being performed by S.C. „Depozitarul Central” S.A. in accordance with the agreement no. 22544/08.05.2007.

Still, at the company level there are documents and rules specific to corporate governance that are available in the company's "Articles of incorporation", the Organisation and Operation Regulation,

internal regulations and decisions where the functions, competences and responsibilities of the Board of Administrators and of the executive management are described.

Information on the corporate governance policy of „VRANCART” is disseminated on the company’s website, respectively www.vrancart.ro.

- The list of members of the Board of Administrators and of the members of the executive management;

- The updated articles of incorporation;

The new Code of Corporate Governance of the Bucharest Stock Exchange was adopted in September 2015, that replaces the old code and it is a set of principles and recommendations for the companies admitted to trading, for the purpose of creating an internationally attractive capital market, and our company acceded to this code.

Although the new code does not expressly provide any more the existence of the “Apply or Explain” statement, this mechanism is still maintained, as it is an element that strengthens the shareholders’ and stakeholders’ trust in the issuers, and clear, accurate and current information on the compliance with the rules of corporate governance of the listed companies is transmitted in the capital market through this mechanism.

The new Code of Corporate Governance of the Bucharest Stock Exchange includes 34 recommendations that need to be met, structured by 4 sections, out of which, on the date of its implementation (January 4th, 2016), our company complies with 24 provisions.

In reference to the provisions that our company does not comply with, entirely and partially, the company’s management took the necessary steps in order to comply with all the recommendations, and the subsequent progresses that our company records in terms of the compliance with the Code of Corporate Governance will be reported to the capital market.

5.2. The company’s management

The Board of Administrators

„VRANCART” is managed by a Board of Administrators formed of 5 members, elected by the General Meeting of the Shareholders for a period of 4 years, with the possibility of being re-elected. The Board of Administrators has decision-making competences on the company’s management during the period between the general meetings, except for the decisions that the law or the articles of incorporation provide exclusively for the General Meeting of the Shareholders.

The Board of Administrators elects a chairman from among its members. The chairman also holds the position of General Manager and provides the actual management of the company.

In the current mandate of the Board of Administrators, elected by the General Meeting of the Shareholders of 29.04.2014, the structure of the Board of Administrators provides a balance between the executive and non-executive members, with a ratio of 1/5.

The election of the members of the Board of Administrators through the shareholders’ vote in the General Meeting of the Shareholders of 29.04.2014 was based on a transparent procedure, by making public the contents of the candidacy file and the criteria to meet in order to hold the position of manager in a trade company. The mandate of the members of the Board of Administrators is of 4 years, according to the statutory provisions.

According to the provisions of Law no. 31/1990, the General Meeting of the Shareholders approves the policy for the remuneration of the administrators and of the executive management members on an annual basis.

According to the statutory provisions, the Board of Administrators meets at least every three months in order to monitor the performance of the company’s activity.

„VRANCART” complies with the rules regarding the behaviour and the obligations to report on the transactions with the shares issued by the company, made on their own behalf by the administrators

and other natural persons involved and these rules are complied with by the persons in question, in accordance with the regulations of the Financial Supervisory Authority and the specific rules are available in the Regulation of Corporate Governance of “VRANCART” that became effective in 2011.

The list of persons that have access to privileged information is constantly updated, and this situation is sent to the Financial Supervisory Authority. The obligation to give notification on the transactions made by the initiated persons is both personal and of the intermediaries and the information is disseminated through the website of the Bucharest Stock Exchange.

The activity of the Board of Administrators in 2016

In 2016, the Board of Administrators of “VRANCART” S.A. Adjud gathered 16 times in accordance with the statutory provisions and the administrators’ attendance in the meetings was in accordance with the legal provisions.

The chairman of the Board of Administrators led all the meetings held in 2016.

As a result of the meetings, 45 management decisions on the company’s current activity were made.

5.3. Respecting the shareholders’ rights

„VRANCART” respects the shareholders’ rights, providing their equal treatment. For the General Meeting of the Shareholders held in 2016, respectively on April 27th/ 28th, 2016, in a dedicated section of the company’s website www.vrancart.ro – “For Shareholders”, the details on the conduct of the meeting were published: the notice to attend the General Meeting of the Shareholders, the materials related to the agenda, as well as any other information on the topics on the agenda; the forms for exercising the vote by special proxy and the form for vote by correspondence; the procedures for attendance and vote providing the orderly and effective performance of the works of the General Meeting of the Shareholders and granting the right to every shareholder to express freely its opinion on the issues under debate; on the decisions made within the General Meeting of the Shareholders and on the result of the vote.

For the financial year 2016, the information on the financial schedule, current reports, quarterly and half-yearly reports were posted on the website by the deadline.

Within „VRANCART” there are two people specialised in the field of relationships with investors and for the time being this activity does not require the existence of a specialised compartment within the company.

5.4. Communication transparency

„VRANCART” gives particular importance to communication transparency, taking into consideration the provision of a continuous and regular reporting, that includes all the important aspects of the company’s business, the performances recorded, etc.

Also, through the company’s website, the company is presented both in terms of the activities carried out and in what concerns its relationship with the shareholders and investors. Information of interest for the shareholders and investors and also the current and regular reports on the company’s business is disseminated in the “For shareholders” section in Romanian and English.

5.5. Financial reporting

The financial statements for 2016 were drawn up in accordance with the Order of the Minister of Finances no. 2844 from 2016, for the approval of the Accounting regulations compliant with the International Financial Reporting Standards (OMFP 2844/2016) and provide a fair view, compliant with the reality of the statement of assets, liabilities, financial position and of the profit and loss account of „VRANCART”.

According to the legal provisions, the financial and accounting statements were audited by KPMG Audit SRL – an independent financial auditing company, appointed by the General Meeting of the Shareholders of 29/30.04.2015 for a period of two years.

5.6. Internal control and risk management

Internal control monitors and checks regularly the application of the new legal provisions incidental to the company's business, verifies the compliance with the company's internal regulations that were established through internal decisions and regulations, the completion of the existing regulations or the inclusion of new regulations specific to the company's business, the establishing or improvement of the company's internal procedures.

An Internal Audit Compartment operates within „VRANCART” and it audits on a regular basis the company's activities in order to provide relevant information on the performance of these activities, makes recommendations for the improvement of the activities, of the procedures and of the controls performed. The internal audit activity is carried out on the basis of the company's yearly audit plan that is approved by the Audit Committee established in accordance with the provisions of principle 13 of the Code of Corporate Governance.

Within the Board of Administrators of “VRANCART” there is an Audit Committee that examines regularly the efficiency of the financial reporting, of internal control, of the internal audit and of the risk management system adopted by the company. The Audit Committee is formed exclusively of non-executive managers.

5.7. Conflict of interests and transactions with stakeholders

For the proper identification and resolution of the conflict of interests situations, providing that all the investments and sales of securities are made only for the shareholders' interests and not for any other reasons, the Board of Administrators adopted within its Corporate Governance Regulation a standard procedure for the resolution of such potential circumstances. In case of a conflict of interests between the company's interest and the personal interest of a decision maker (member of the Board of Administrators) or decision-making employee (member of the executive management), the solution is the withdrawal of the person in question from that decision-making process.

The internal regulations impose the prohibition for the employees to engage in affiliated transactions that are in breach of the Financial Supervisory Authority regulations.

When a conflict of interests occurs among the administrators, they inform the Board of Administrators of this issue and refrain from the debates and the vote on those issues, in accordance with the relevant legal provisions; these situations are recorded in the minutes of the meeting of the Board of Administrators.

5.8. The corporate information regime

The standard procedure on the internal circuit and the disclosure to third parties of the documents and information on the issuer, that might influence the evolution of the market price of the securities issued by it, was regulated through the Corporate Governance Regulation.

The persons assigned with attributions in this field draw up on a regular basis notices on the implications of the normative provisions on the management of privileged information (as defined in art. 244 of Law no. 297/2004) at “VRANCART” as well as in what concerns the obligations of the persons initiated. The notice is subject to the analysis and approval by the Board of Administrators.

5.9. Social responsibility

„VRANCART” constantly carries out activities related to the company’s social responsibility and each year it supports either directly or through foundations/ specialised associations the unprivileged categories of people from the local community where it carries out its activity.

Also, the issuer is directly involved in supporting the young talents in sports, arts and music and sponsors some activities. It also sponsors other social activities within the local community that it belongs to.

6. THE FINANCIAL AND ACCOUNTING STATEMENTS

The individual financial statements are drawn up by the Company in accordance with the requirements of the Order of the Ministry of Finances no. 2844 of 2016, for the approval of the accounting regulations compliant with the International Financial Reporting Standards (OMFP 2844/2016). The International Financial Reporting Standards (IFRS) are the standards adopted according to the procedure provided by the (EC) Regulation no. 1.606/2012 of the European Parliament and of the Council dated July 19th, 2002 on the application of the International Accounting Standards.

The individual financial statements are presented in accordance with the requirements of IAS 1 “Submission of the financial statements”. The company adopted a presentation based on liquidity within the statement of financial position and a presentation of the revenues and expenditures according to their nature within the statement of comprehensive income, considering that these presentation methods provide information that is credible and more relevant than the information that would have been submitted based on other methods allowed by IAS 1.

6.1. The individual statement of financial position in the past 3 years

<i>(lei)</i>	December 31 st , 2016	December 31 st , 2015	December 31 st , 2014
ASSETS			
Tangible assets	180.855.000	155.347.931	153.374.631
Intangible assets	372.026	471.970	60.214
Financial assets	6.657.600	6.657.600	-
Receivables related to deferred tax	800.666	263.134	-
Total fixed assets	188.685.292	162.740.635	153.434.845
Stocks	27.750.242	22.827.651	19.469.560
Trade receivables	39.695.711	37.630.743	43.095.280
Accrued expenses	739.398	489.798	265.492
Restricted cash	8.899.753	10.786.408	25.000
Cash and cash equivalents	24.287.793	1.320.375	2.327.952
Other receivables	400.809	5.883.961	1.418.235
Total current assets	101.773.706	78.938.936	66.601.519
TOTAL ASSETS	290.458.998	241.679.571	220.036.364
EQUITY			
Share capital	103.168.355	86.371.792	86.371.792
Reserves	46.537.915	41.154.392	38.098.386
Retained earnings	16.433.985	15.389.511	2.858.341
Total equity	166.140.255	142.915.695	127.328.519
LIABILITIES			
Long-term trade liabilities	-	-	871.768
Long-term loans	34.619.168	15.110.053	20.566.606
Deferred income	20.904.331	20.958.278	18.780.826
Provisions	291.803	-	-
Debts related to deferred profit tax	-	-	490.922
Total long-term liabilities	55.815.302	36.068.331	40.710.122
Short-term trade loans	17.089.495	16.177.993	20.224.856
Short-term loans	41.605.434	36.218.462	24.841.887
Deferred income	3.026.330	2.745.312	1.834.478
Provisions	-	1.854.555	1.782.133
Debts related to current profit tax	494.330	748.831	670.775
Other liabilities	6.287.852	4.950.392	2.643.594
Total current liabilities	68.503.441	62.695.545	51.997.723
TOTAL LIABILITIES	124.318.743	98.763.876	92.707.845
TOTAL EQUITY AND LIABILITIES	290.458.998	241.679.571	220.036.364

6.2. Individual statement of comprehensive income for the past 3 years

<i>(lei)</i>	2016	2015	2014
Income from turnover	227.104.099	209.849.260	197.475.915
Other income	3.777.526	2.692.921	2.536.433
Variation in finished products inventories and production in progress	3.440.578	1.262.639	(192.597)
Expenses related to raw materials and consumables	(122.640.475)	(110.732.572)	(105.699.903)
Expenses related to commodities	(3.713.755)	(2.814.689)	(2.402.057)
Third party expenses	(18.011.163)	(16.910.184)	(16.887.803)
Personnel-related expenses	(39.562.402)	(33.327.934)	(27.688.051)
Expenses related to amortisation and depreciation of tangible assets	(17.661.821)	(17.715.321)	(16.570.097)
Other expenses	(8.873.940)	(10.510.249)	(7.724.807)
Operating result	23.858.647	21.793.871	22.847.033
Financial revenues	(65.911)	501.107	203.052
Financial expenses	(1.421.758)	(1.475.152)	(2.083.528)
Profit (loss) before taxation	22.370.978	20.819.826	20.966.557
Profit tax expenses	(2.170.584)	(2.626.871)	(2.001.332)
Profit (loss) for the year	20.200.394	18.192.955	18.965.225
Other comprehensive income items			
Increases in the reserve from the revaluation of tangible assets, net of deferred tax	-	-	-
Transfer of the revaluation reserve to retained earnings following the cassation of tangible assets	(294.305)	(132.375)	(121.559)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	19.906.089	18.060.580	18.843.666

6.3. Individual statement of cash flows for the past 3 years

<i>(lei)</i>	2016	2015	2014
Cash flows from operating activities			
Collections from customers	262.398.978	248.430.469	231.285.036
Payments to suppliers	(168.064.805)	(161.049.597)	(146.030.631)
Payments to employees	(31.988.071)	(26.291.440)	(21.246.718)
Payments to the state budget	(27.357.386)	(25.407.354)	(24.640.963)
Profit tax paid	(2.915.528)	(3.655.436)	(2.612.563)
Net cash flows from operating activities	32.073.188	32.026.642	36.754.161
Cash flows from investment activities			
Payments for the purchase of tangible and intangible assets	(38.741.803)	(23.071.209)	(14.390.439)
Letters of credit for the purchase of tangible assets	10.786.408	(10.761.408)	(25.000)
Escrow account for the purchase of financial assets	(8.899.753)	-	-
Payments for the purchase of financial assets	-	(5.563.072)	-
Collections from the sale of tangible assets	283.700	395.130	94.102
Interests collected	3.701	313	1.593
Net cash flow from investment activities	(36.567.747)	(39.000.246)	(14.319.744)
Cash flows from financing activities			
Collections from loans	47.198.334	22.358.591	16.936.771
Capital increase	16.796.783	-	-
Interests paid and loans reimbursed	(22.999.981)	(13.879.459)	(38.510.162)
Dividends paid	(13.533.159)	(2.513.105)	(76)
Net cash flow from financing activities	27.461.977	5.966.027	(21.573.467)
	22.967.418	(1.007.577)	860.950
Net increase/ (reduction) of cash and cash equivalents			
Cash and cash equivalents at the financial year beginning	1.320.375	2.327.952	1.467.002
Cash and cash equivalents at the financial year end	24.287.793	1.320.375	2.327.952

7. MAJOR EVENTS OCCURRED AFTER THE FINANCIAL YEAR END

On January 19th, 2017, the process related to the purchase of 70% of the shares of the company Rom Paper S.R.L. Brasov was completed. The purchase contract provided the possibility for Vrancart to purchase 100% of the shares within the next 2 (two) years, at a final price ranging between 4,2 and 6,5 million Euro, according to the financial results obtained during this period by the company ROM PAPER S.R.L.

The financing sources for this purchase consist both of the company's own sources and bank loans.

Through the Decision no. 156/01.02.2017, the Financial Supervisory Authority approved the Prospectus for the issuing of bonds in the amount of 38.250.000 lei, with a ROBOR 3m+2% interest, maturity in 7 years. On March 13th, 2017, the issuance process through the subscription in a proportion of 100% of the issued bonds was finalised.

The administrators' report was approved by the Board of Administrators of Vrancart S.A. during the meeting held on March 17th, 2017.

SIGNATURES

The report will be signed by the authorised representative of the Board of Administrators, by the manager/ the executive manager and by the financial manager of the company.

Ciucioi Ionel-Marian
Chairman of the Board of Administrators



Arsene Vasilica-Monica
Financial Manager

A handwritten signature in blue ink, corresponding to the name Arsene Vasilica-Monica.